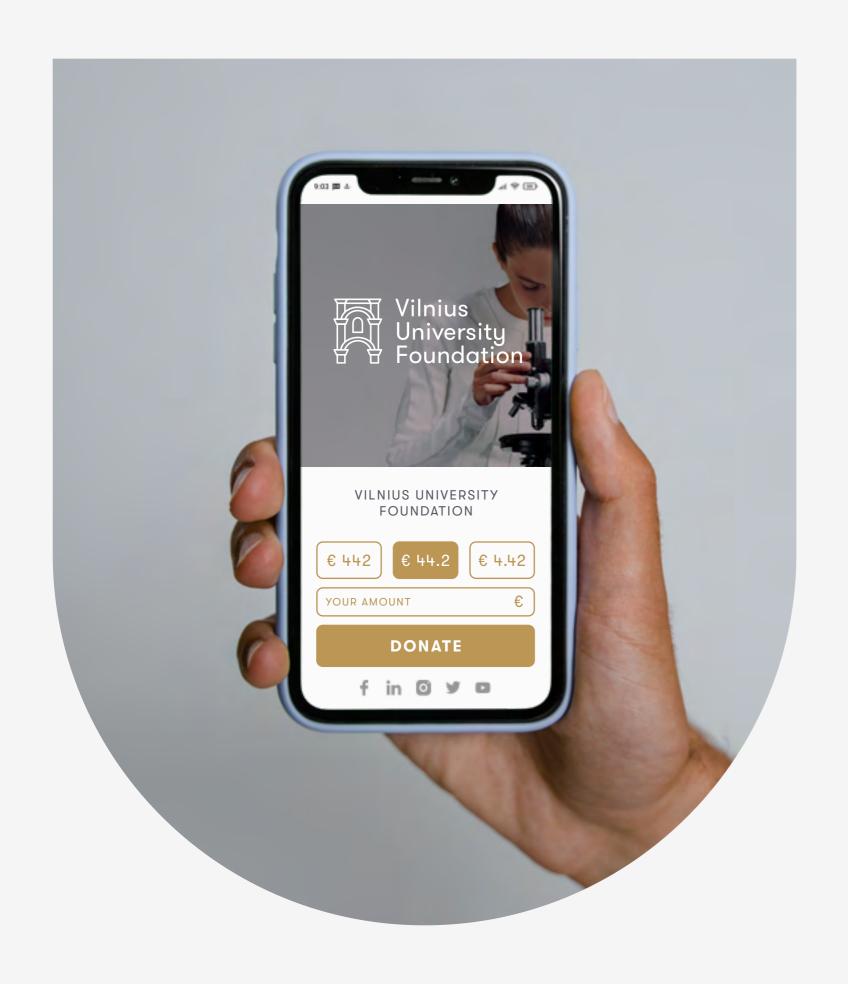




MAY 2022



BRIEFLY ABOUT US

VILNIUS UNIVERSITY FOUNDATION IS THE FIRST UNIVERSITY **ENDOWMENT FUND** IN LITHUANIA.

DONATIONS ARE **INVESTED**. RETURN ON INVESTMENT IS USED TO **FINANCE VILNIUS UNIVERSITY**, AND REINVESTED.

2,9 M EUR
PORTFOLIO VALUE*





GOOD NEWS

THE **OLDEST AND LARGEST** LITHUANIAN HIGHER EDUCATION INSTITUTION ESTABLISHED IN 1579.

VILNIUS UNIVERSITY IS LITHUANIA'S **LEADING ACADEMIC INSTITUTION**, RANKED AMONG THE **TOP 400** UNIVERSITIES
WORLDWIDE (QS* RANKINGS).

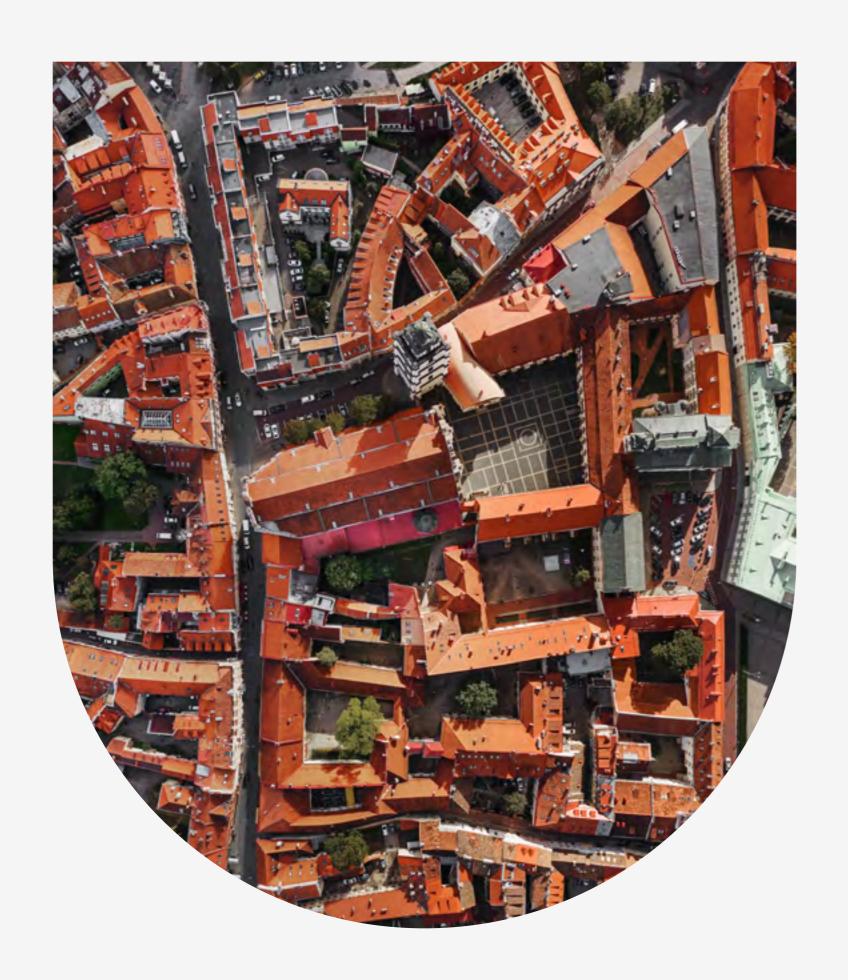
>24 700 STUDENTS - 15
FACULTIES

>220
STUDY PROGRAMMES

>3 000 EMPLOYEES

MORE → VU.LT





VISION AND MISSION OF VU

WE ARE A UNIVERSITY OF A LIVING TRADITION, COMMITTED TO TRUTH AND THE SOCIETY. WE WORK TOGETHER TO BE A CENTER OF A SCIENTIFIC KNOWLEDGE AND CRITICAL THINKING, RECOGNIZED IN THE WORLD AND A FORCE OF CHANGE IN LITHUANIA.

OUR UNDENIABLE DUTY AND THE INALIENABLE RIGHT:

- STRENGTHEN THE COGNITIVE AND CREATIVE POWERS OF LITHUANIA AND THE WORLD.
- 2 FOSTER ACADEMIC AND OTHER SPIRITUAL AND SOCIAL VALUES
- 3 EDUCATE ACTIVE AND RESPONSIBLE LEADERS OF THE SOCIETY AND THE CITIZENS OF THE LITHUANIAN STATE

MORE → VU.LT

HINC ITUR AD ASTRA*

*FROM HERE THE WAY LEADS TO THE STARS - IS WRITTEN ON THE UNIVERSITY OBSERVATORY WALL IN LATIN.



BIOCHEMICAL
PROF. VIRGINIJUS
ŠIKŠNYS



NEUROSCIENTIST

DR. URTĖ

NENIŠKYTĖ



HISTORIAN
PROF. ALFREDAS
BUMBLAUSKAS



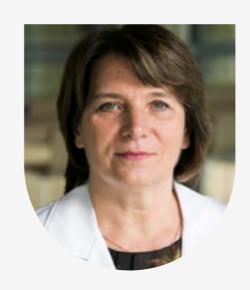
POLITICAL SCIENTIST

DR. MARGARITA

ŠEŠELGYTĖ



ECONOMISTS
MARIUS
DUBNIKOVAS



IMMUNOLOGIST
PROF. AURELIJA
ŽVIRBLIENĖ



PHILOSOPHER KRISTUPAS SABOLIUS

VILNIUS UNIVERSITY HAS GIVEN THE WORLD MANY INTERNATIONALLY ACCLAIMED SCIENTISTS.

LEADERS OF TODAY ARE EVOLVING AT VILNIUS UNIVERSITY.

MORE → VU.LT



LACK OF FUNDING

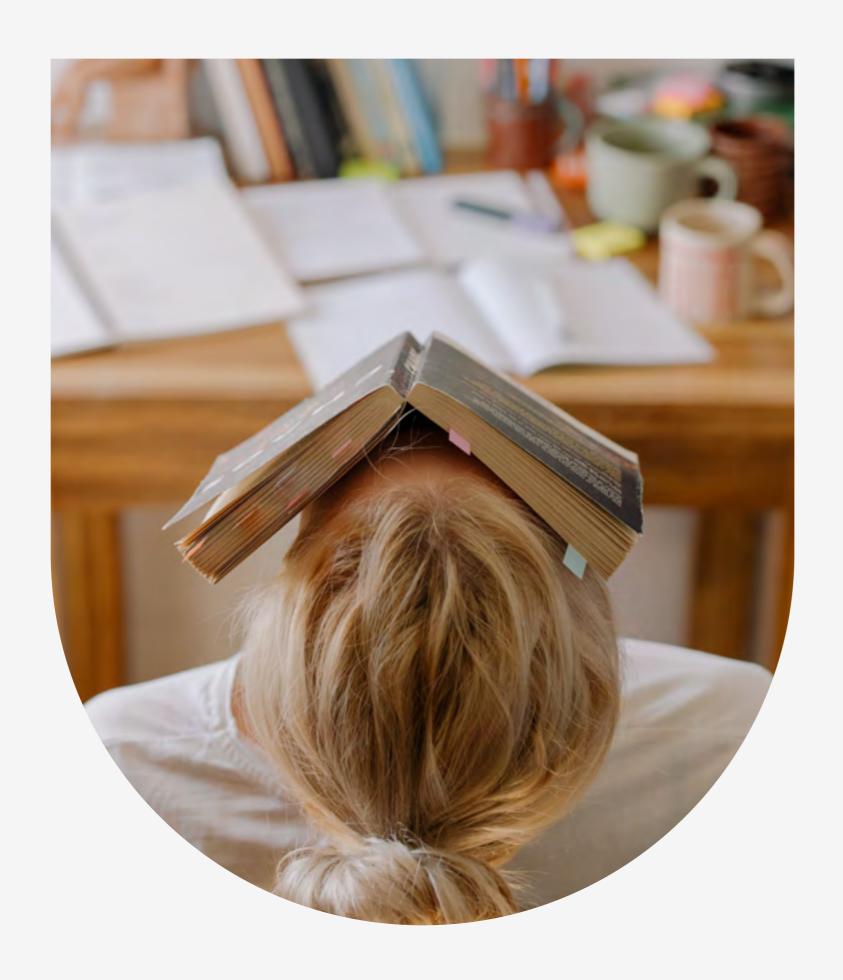
LITHUANIAN HIGHER EDUCATION NEEDS **SUSTAINABLE CHANGES**.
HOWEVER THAT IS NOT GOING TO HAPPEN IN THE NEAR FUTURE.

DESPITE RISING RANKINGS, THE UNIVERSITY FUNDING CHANGES INSIGNIFICANTLY:



LACK OF FUNDING WEAKENS THE INTERNATIONAL COMPETITIVENESS
OF VILNIUS UNIVERSITY AND THE POTENTIAL OF LITHUANIAN SCIENCE.





WE'VE REACHED OUR LIMIT

INSUFFICIENT AND FIXED STATE FUNDING MADE
VILNIUS UNIVERSITY REACH ITS LIMITS. WHAT'S NEXT?

QS* 2022 RANKING	UNIVERSITY	ANNUAL BUDGET	NUMBER OF STUDENTS	SPENDING PER STUDENT
300	TARTU UNIV. (ESTONIA)	182 M EUR	13 K	14 K EUR
400	VILNIUS UNIVERSITY	129 M EUR	24 K	5 K EUR
403	J. GUTENBERG UNIV. (GERMANY)	481 M EUR	31 K	16 K EUR
403	TRENTO UNIV. (ITALY)	356 M EUR	13 K	27 K EUR
409	TAMPERE UNIV. (FINLAND)	315 M EUR	15 K	21 K EUR
411	ESSEX UNIV. (ENGLAND)	290 M EUR	16 K	17 K EUR

^{*}QS - ANNUAL PUBLICATION OF UNIVERSITY RANKINGS BY QUACQUARELLI SYMONDS.





ENDOWMENT CAPITAL

THE VISIONARIES WHO BELIEVE IN THE POTENTIAL OF VILNIUS UNIVERSITY AND THE LITHUANIAN SCIENCE ESTABLISHED THE FIRST LITHUANIAN UNIVERSITY ENDOWMENT FUND.

DONATIONS ARE **INVESTED**. RETURN ON INVESTMENT IS USED TO **FINANCE VILNIUS UNIVERSITY**, AND REINVESTED.

RIGHT NOW:

2,9 M EUR
PORTFOLIO VALUE*

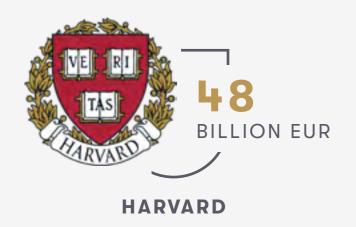


A PROVEN STRATEGY

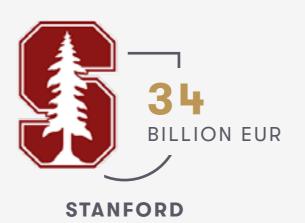
VU FOUNDATION'S INVESTMENT STRATEGY IS IN LINE WITH THE BEST INTERNATIONAL PRACTICE:

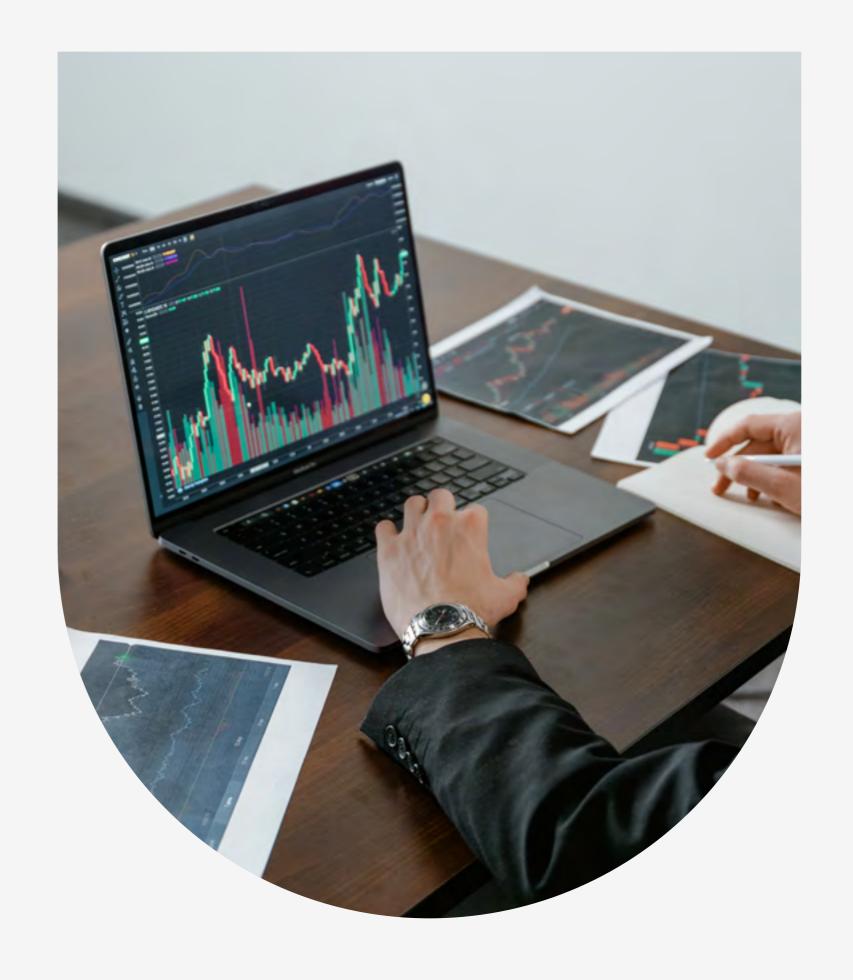
- DIVERSIFIED FINANCIAL INSTRUMENTS
- RISK MANAGEMENT AND DIVERSIFICATION
- INVESTING IN A GLOBAL MARKET

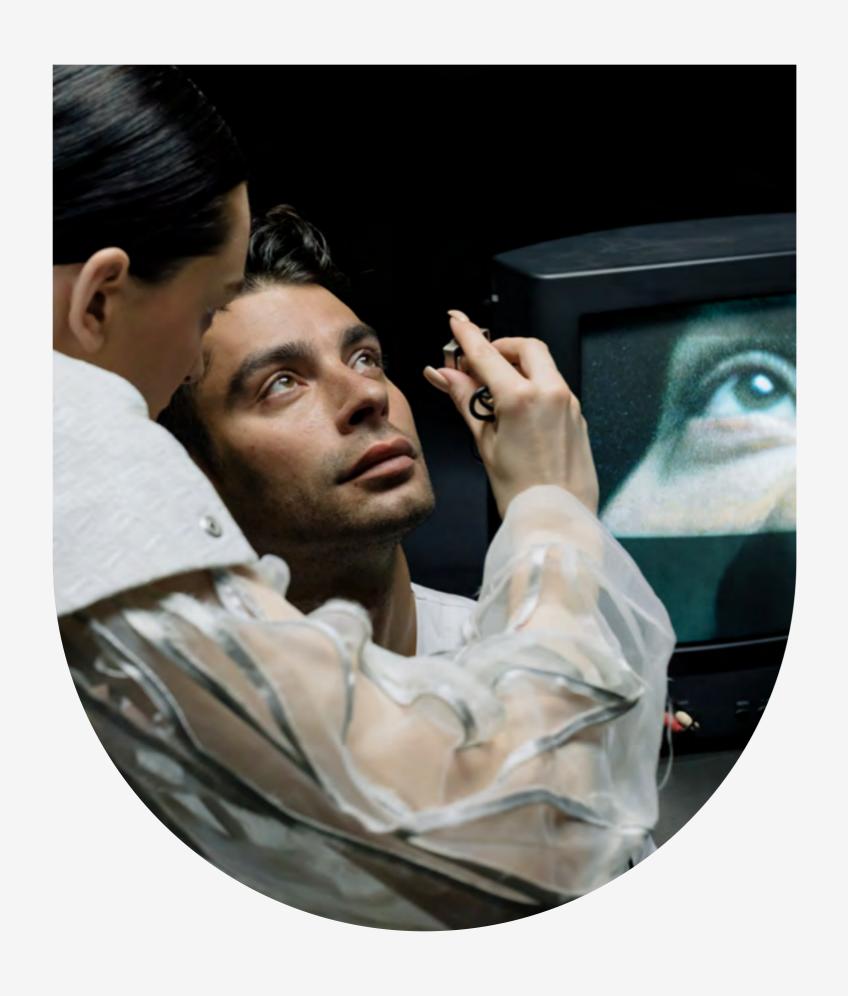
LONG-STANDING ENDOWMENTS OF WORLD'S TOP UNIVERSITIES
CONTRIBUTE SIGNIFICANTLY TO THE FUNDING OF SCIENCE.





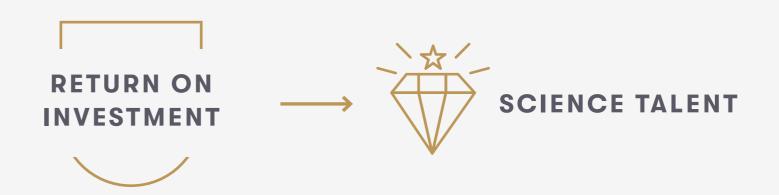






WE FUND TALENT

COMPETITIVE CONDITIONS ARE NEEDED TO UNLEASH SCIENTIFIC TALENT, THAT'S WHY WE ALLOCATE THE RETURN ON INVESTMENT TO FUND PROMISING RESEARCHERS AND TALENTED STUDENTS.



AS THE VALUE OF OUR ENDOWMENT REACHES AT LEAST

20 M EUR WE WILL ALSO PROVIDE FUNDING FOR:

- STUDY PROGRAMMES
- SCIENTIFIC RESEARCHES
- INFRASTRUCTURE PROJECTS













































finance united

SUPPORT AND ENDORSEMENT

WE ARE SUPPORTED AND ENDORSED BY **PHILANTHROPISTS**WHO BELIEVE THAT **HIGHER EDUCATION** HAS A CRUCIAL
IMPORTANCE FOR LITHUANIA'S WELL-BEING.

>2 570
DONATIONS FROM INDIVIDUALS





VU FOUNDATION IS ACTIVELY SUPPORTED AND ENDORSED BY VU **ALUMNI** COMMUNITY.

MORE → VUF.LT

FUNDING OF VU PROJECTS

WE'VE ALREADY ALLOCATED **OVER EUR 0,5 M** FROM THE RETURN ON INVESTMENT AND TARGETED DONATIONS TO FUND **14 PROJECTS**.

108 K EUR
RETURN ON INVESTMENT

393 K EUR
TARGETED DONATIONS

WE ALLOCATED THE RETURN ON INVESTMENT TO CO-FINANCE TALENT COMING TO VILNIUS UNIVERSITY:

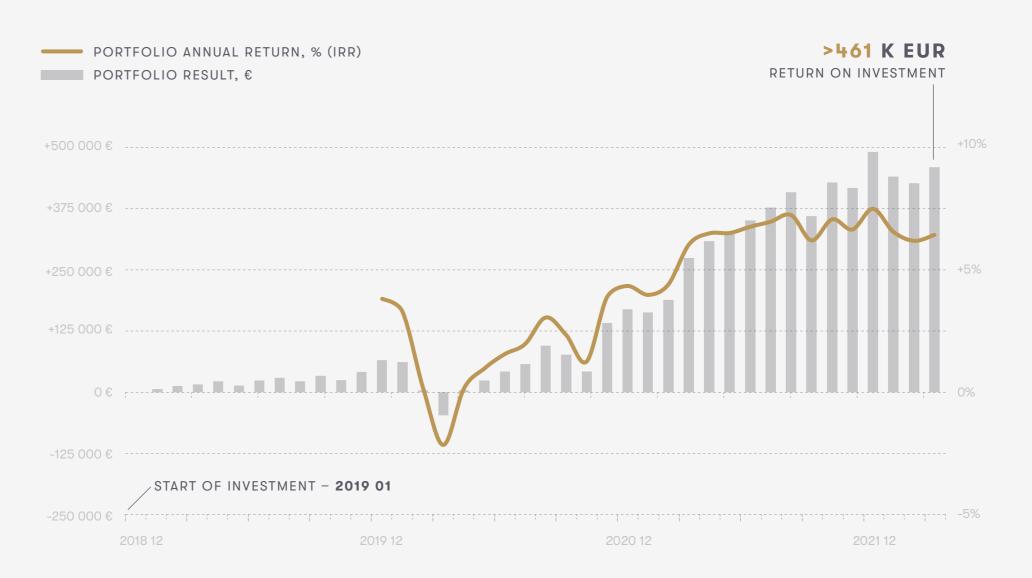
- 3 PROMISING RESEARCHERS
- 15 TALENTED MASTER'S DEGREE STUDENTS





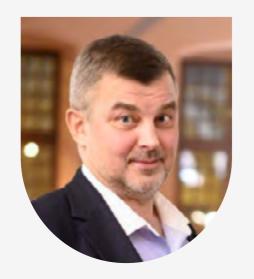
TRANSPARENCY AND EFFICIENCY

INVESTMENT MANAGEMENT IS ENSURED BY **PROFESSIONALS** AND BASED ON THE BEST **INTERNATIONAL PRACTICE**. WE PUBLISH **QUARTERLY REPORTS** AS WELL AS OTHER DOCUMENTS ONLINE.



TEAM OF VISIONARIES

THE CORE OF OUR SHAREHOLDERS IS A TEAM OF LITHUANIAN BUSINESS LEADERS, PHILANTHROPISTS AND VISIONARIES WHO APPRECIATE THE IMPORTANCE OF A COMPETITIVE UNIVERSITY AND PROGRESSIVE HIGHER EDUCATION FOR THE SOCIETY.



ARVYDAS
ANDRIJAUSKAS
SHAREHOLDER



KĘSTUTIS JASIŪNASREPRESENTS
"EKSPLA"



KRISTINA
PISKARSKAITĖ
REPRESENTS
"LIGHT CONVERSION"



NERIJUS NUMA SHAREHOLDER



DANAS
TVARIJONAVIČIUS
SHAREHOLDER



DARIUS ZUBAS
SHAREHOLDER



ALVYDAS ŽABOLIS SHAREHOLDER

- THE CEO AND THE INVESTMENT BOARD IMPLEMENT PROFESSIONAL INVESTMENT MANAGEMENT.
- THE INTERNAL CONTROL COMMITTEE SUPERVISES, MONITORS AND EVALUATES ACTIVITIES, ENSURING TRANSPARENCY.
- THE BOARD OF TRUSTEES ADVISES ON STRATEGY AND DEVELOPMENT.

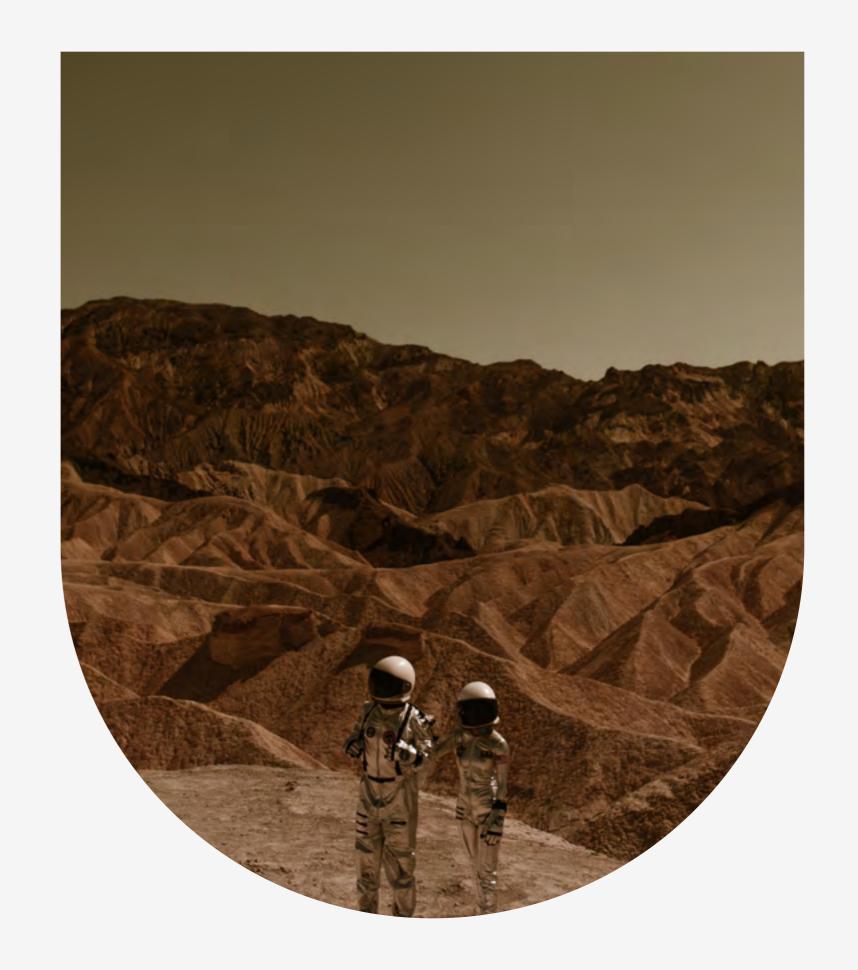


SUSTAINABLE UNIVERSITY BUDGET

THE RETURN ON INVESTMENT OF AT LEAST ONE BILLION EUROS WOULD INCREASE VU BUDGET SIGNIFICANTLY.



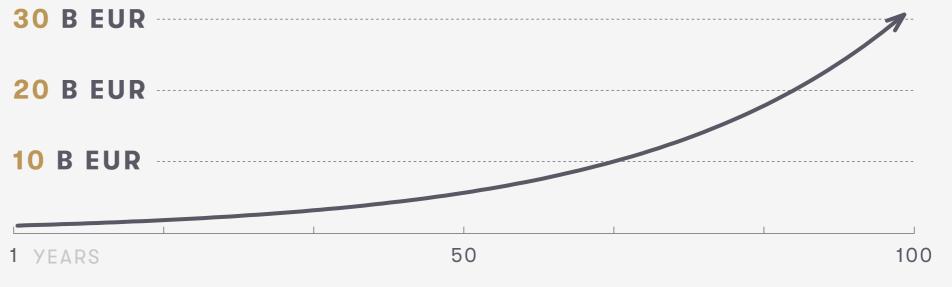
GREATER FINANCIAL INDEPENDENCE AND A SUSTAINABLE BUDGET WILL ENSURE **LONG-TERM FUNDING** FOR STRATEGIC AREAS.





EXPONENTIAL GROWTH

BY **REINVESTING** UP TO 50% OF ROI WE WILL BE INCREASING THE VALUE OF THE ENDOWMENT CAPITAL **EXPONENTIALLY** OVER THE YEARS.



BASED ON THE ASSUMPTION: 7% ANNUAL RETURN ON INVESTMENT, OF WHICH 3.5% IS DISTRIBUTED ANNUALLY AND 3.5% IS REINVESTED.

RETURN ON INVESTMENT ALLOCATED TO VILNIUS UNIVERSITY
WILL ALSO INCREASE EXPONENTIALLY OVER THE YEARS.



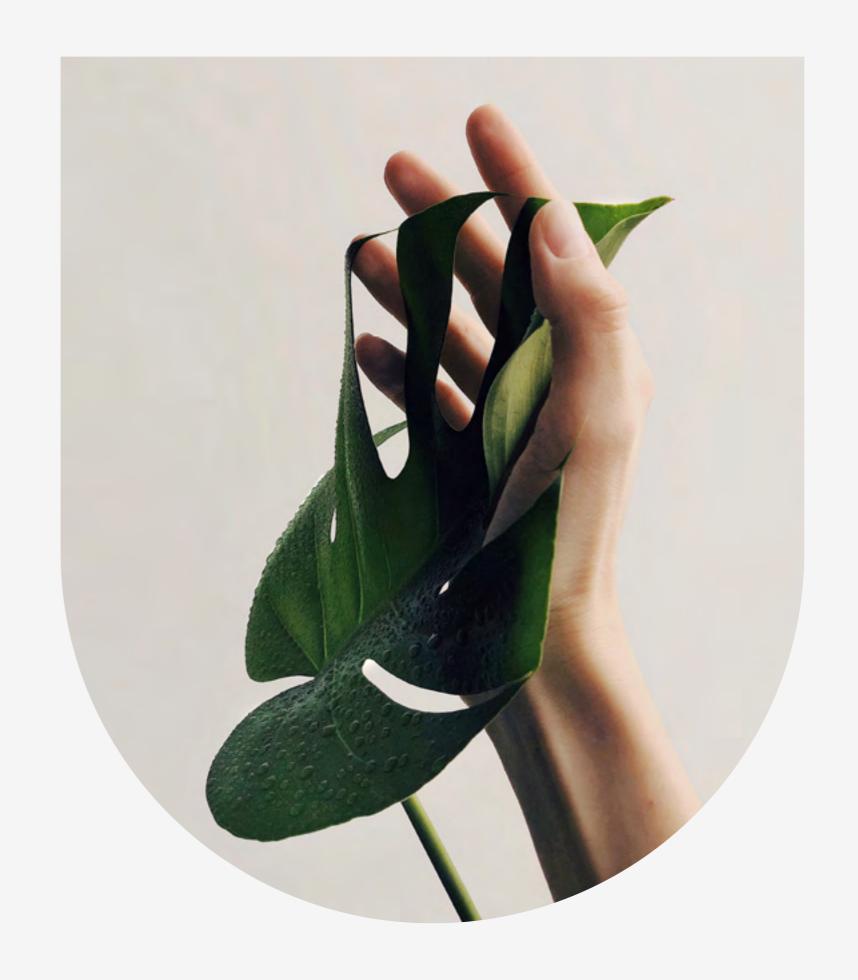
SUSTAINABLE GIVING

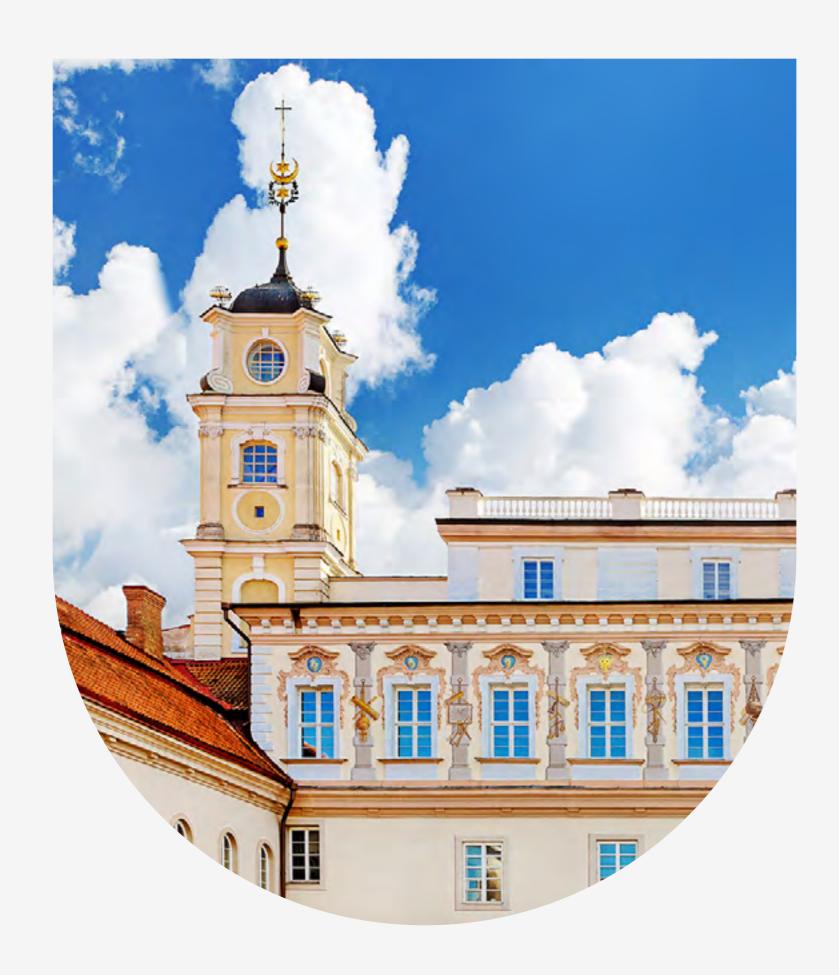
SUPPORT OUR MISSION BY CONTRIBUTING TO VILNIUS UNIVERSITY ENDOWMENT FUND AND SUBFUNDS.



IF YOU WISH TO MAKE A **CHARITABLE BEQUEST** OR DONATE A **NON-CASH GIFT** (REAL ESTATE, LAND, STOCKS, BONDS, ETC.), WE WILL BE HAPPY TO HELP YOU.







DONOR RECOGNITION

WE ACTIVELY SPREAD THE WORD ABOUT THE PHILANTHROPY AND CARE DEEPLY ABOUT **RECOGNIZING OUR DONORS**.





VILNIUS CITY PATRON



VILNIUS UNIVERSITY
PATRON



WITH THE CONSENT OF THE EXISTING SHAREHOLDERS,
≥300 K EUR (~343 K USD) SUPPORT WILL GRANT YOU THE RIGHTS
OF THE SHAREHOLDER OF VILNIUS UNIVERSITY FOUNDATION.

PHILANTHROPIC COMMUNITY

WE BUILD A GROWING COMMUNITY OF PHILANTHROPISTS.

OUR MAJOR DONORS ARE GIVEN THE **OFFICIAL PATRON NAMES**OF THE CITY OF VILNIUS AND VILNIUS UNIVERSITY.



DANAS TVARIJONAVIČIUS



ARVYDAS ANDRIJAUKAS



ROMUALDAS DANIELIUS







JUSTINAS NOREIKA, CFA

JUSTINAS.NOREIKA@VUF.LT +370 655 25106

VILNIUS UNIVERSITY FOUNDATION

UNIVERSITETO ST. 3, VILNIUS 01513, LITHUANIA VUFONDAS@VUF.LT +370 5 219 3000

COMPANY REGISTRATION CODE → 304222713

BANK ACCOUNTS

ENDOWMENT CAPITAL ACCOUNT: LT61 7300 0101 4641 2795 (SWEDBANK)

ACCOUNTS FOR PROJECTS AND SUBFUNDS
ON THE INTERNET → VUF.LT/EN/CONTACTS

DONATE

CONTACT



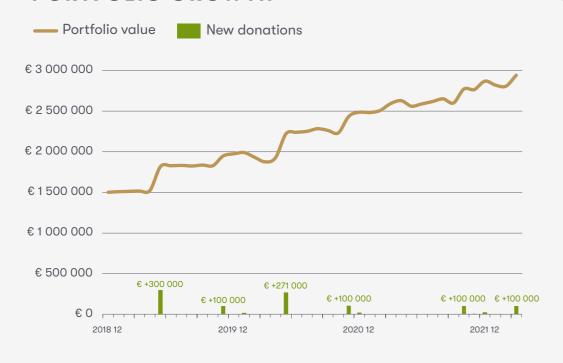
GENERAL INFORMATION

Portfolio investment return since 2019 01	+24,0 %
Portfolio value	€ 2 943 284
Allocated to finance Vilnius University	€ -113 252
Investment results since 2019 01	€ +461 056
Endowment capital size	€ 2 595 480
Investments started	2019 01
Endowment capital formed	2017 05
Founded	2016 04

PORTFOLIO & RESULTS BY ASSET CLASS

Asset class		Allocation 2022 03 31	Return 2022	Annualised return since 2019/01
7	European	18 %	-4,1 %	+12,8 %
Equity	World	18 %	-3,3 %	+21,5 %
Ш	Emerging markets	-	-	-
Bonds	Euro-zone governments	6 %	+0,3 %	+1,1 %
	Investment grade corporates	3 %	+0,5 %	+5,5 %
	High yield	4 %	+1,6 %	+7,3 %
Alternative investments		28 %	+1,0 %	+3,3 %
Investments		77 %	-1,4 %	+10,4 %
Cash and equivalents		23 %	-	-
Portfolio		100 %	-1,1 %	+6,5 %

PORTFOLIO GROWTH



PORTFOLIO RETURN



COMMENTARY

to find ways to at least protect their assets the impact of rising interest rates. from inflation.

attractive asset classes.

"With the start of the second quarter, we see In other asset classes, the situation was two main risks: high inflation and soaring particularly volatile in the first quarter. Raw energy prices, and the risk of Europe's materials are at long-term highs, but are energy supply. Both of these risks threaten subject to large short-term fluctuations consumption and economic growth in the because their prices are particularly sensitive region. Meanwhile, the outlook for the U.S. to economic growth and consumption. economy is somewhat better but much will The new wave of Covid-19 in China and depend on the actions of the U.S. central geopolitical risks add to the negative bank in the near future. In the markets, we background for emerging markets. The are seeing trends that cash is currently situation in the real estate market seems a bit depreciating rapidly, so investors are trying more stable, but so far it is difficult to assess

After assessing the risks, the fund maintains In the first quarter of 2022, major stock a sufficiently conservative investment markets fell, with investors fearing the portfolio. We have broken down investments economic slowdown and responding to between different asset classes and regions. geopolitical risks. The sale of so-called We have no investment in the riskiest growth shares, which started last year, emerging markets, including Russia. At continues. However, stock markets stabilized the beginning of the year, we reduced our at the end of the quarter, with investors equity investments and currently maintain expecting a significant number of businesses a relatively large share of cash in the fund. to be able to grow profits in a high-inflation We assess the potential new investments of environment. Moreover, even with rising the fund related to the green exchange rate bond yields, equities remain one of the most of the European Union," comments Alius Jakubėlis, Chairman of Investment Board of Vilnius University Foundation.



 justinas.noreika@vuf.lt **&** +370 655 25106



ŠARŪNAS



PROF. KONSTANTINAS

DIVERSIFIED ALLOCATION OF THE INVESTMENTS OF THE ENDOWMENT CAPITAL

A OI	Long-term Asset Breakdown	Breakdown Limit		D 1
Asset Class		Min.	Max.	Benchmark
European Shares	25%	15%	30%	Stoxx Europe 50, EUR
World Stocks	20%	10%	30%	MSCI World, EUR
Emerging Market Equities	5%	0%	10%	MSCI Emerging Markets, EUR
Eurozone Government Bonds	25%	10%	40%	Bloomberg Barclays Euro Treasury Bond Index
Corporate Bonds	10%	10%	30%	Bloomberg Barclays Euro Corporate Bond Index
High Yield Bonds	5%	0%	10%	Markit iBoxx Euro Liquid High Yield Index
Alternative Investments	10%	0%	35%	EURIBOR 6M + 3%
Money Market Instruments	0%	0%	10%	EURIBOR 6M

As the endowment capital fund grows, investment management will intensify and the level of risk-taking will gradually increase in line with the international practice.

In order to achieve an investment return and contribute to the development of the VU community opportunities, the future alternative investments may be directed to the VU-related objects, such as:

- start-ups or young businesses that have been developed by the VU community and have high added value potential;
- infrastructure projects that improve the academic process (e.g. student dormitories);
- other projects.

INVESTMENT OBJECTIVES

- To seek a long-term growth of the endowment capital fund value by actively investing in diversified financial instruments.
- The minimum target net return over the medium term must exceed the consumer price inflation of the Euro Zone.
- The target return is based on the current structure of the investment portfolio and the relevant benchmark indices.

INVESTMENT PHILOSOPHY

- An unlimited term. A long-term investment strategy. An opportunity to take risks in stock markets and less liquid investments.
- The return on investment is directly proportional to the risk taken. Investing is the management of various risks rather than the management of returns.
- Risk diversification is an important part of the investment strategy.

INVESTMENT STRATEGY

- In the global market and are not limited to securities distributed in Lithuania.
- Foreign investment is mainly focused on developed markets with strong economies, low political risk and high corporate governance standards.
- The maximum investment in one investment object is 20% of the endowment capital fund value (restriction does not apply to deposits).
- The base currency is Euro, but investments are also possible in other currencies. Share of investments in foreign currency should not exceed 50% of the endowment capital fund value.
- Efficient management of entrusted assets by optimizing investment, storage and management costs.

SHAREHOLDERS

The Foundation's shareholders make decisions related to budget formation, project funding, endowment capital fund formation, approval of financial statements and statements of received support, and appointment of new shareholders. They also elect the Foundation's Investment Board and appoint the CEO.



ARVYDAS ANDRIJAUSKAS SHAREHOLDER



KĘSTUTIS JASIŪNAS REPRESENTS SHAREHOLDER "EKSPLA"



NERIJUS NUMA SHAREHOLDER



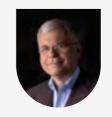
KRISTINA PISKARSKAITĖ REPRESENTS SHAREHOLDER "LIGHT CONVERSION"



DANAS TVARIJONAVIČIUS SHAREHOLDER



DARIUS ZUBAS SHAREHOLDER



ALVYDAS ŽABOLIS SHAREHOLDER

ELECTS

INVESTMENT BOARD

The Investment Board is responsible for the strategy of the endowment capital fund investment and its implementation. The Board consists of the finance and asset management professionals with impeccable reputation.

> **ALIUS JAKUBĖLIS** CHAIR

ŠARŪNAS BARAUSKAS

MINDAUGAS MAŽEIKIS, CFA

PROF. KONSTANTINAS PILECKAS

PAULIUS KUNČINAS

APPOINTS

CEO

The CEO ensures efficient everyday activities.

JUSTINAS NOREIKA, CFA CEO

JUSTINAS JAKŠTONIS PUBLIC RELATIONS

PAULINA AISTĖ SUKURĖ **ADMINISTRATION**

Ellex*

Valiunas PRO BONO LEGAL SERVICES

> finance united

PRO BONO ACCOUNTING SERVICES

DELEGATES

DELEGATES

APPOINTS

BOARD OF TRUSTEES

(ADVISORY BODY)

The Board of Trustees provide competent advice on strategy and development, contributing to the Foundation's transparency, excellence and visibility.

DOVILĖ BURGIENĖ CHAIR

ELENA LEONTJEVA

ARTŪRAS ŽUKAUSKAS

ARMINTA SALADŽIENĖ

ANDRIUS KUBILIUS

ROLANDAS BARYSAS

REMIGIJUS ŠIMAŠIUS

JONATHAN BRENT

ČESLAV OKINČIC

CYNTHIA PASKY

GINTARAS GRUŠAS

ARNOLDAS PRANCKEVIČIUS

BENEDIKTAS JUODKA

INTERNAL CONTROL -COMMITTEE

The Internal Control Committee acts as an additional measure for ensuring that the Foundation adheres to the highest standards and efficiently pursues the goals set forth by the Foundation's regulations. The Internal Control Committee supervises, monitors and evaluates the Foundation's activities. Members of the Committee are delegated by the shareholders, Board of Trustees, and Vilnius University.

DR. IRMA KAMARAUSKIENĖ

CHAIR

DR. ALGIRDAS JUOZAPAVIČIUS

MANTĖ MAŽEIKIENĖ



- DELEGATES -

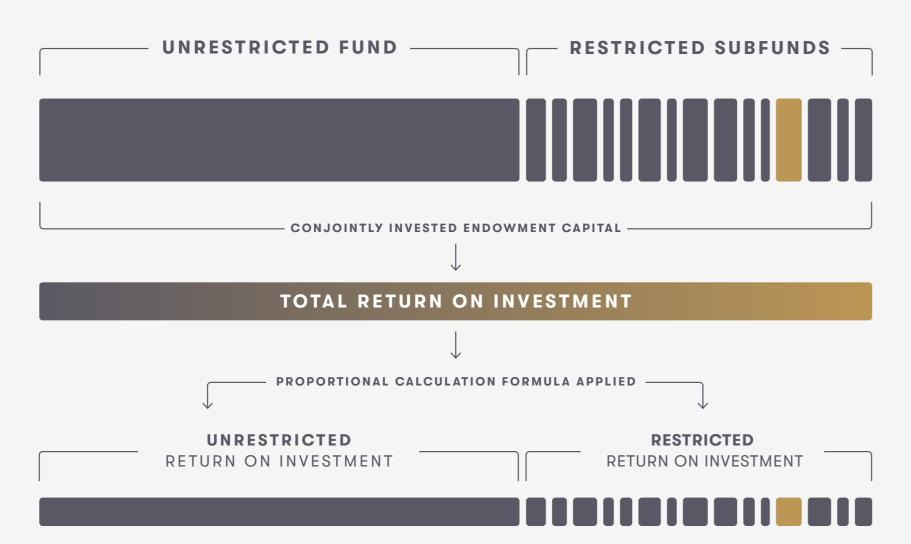


ABOUT SUBFUNDS

Restricted endowment subfund is a sustainable and intelligent finance management model, where the received funds are invested in various asset classes and the return on investment is allocated annually to the needs of the faculty.

In international practice, the sum of the values of the restricted endowment subfunds often exceeds the unrestricted endowment fund. For example, the value of Harvard University endowment subfunds is amounting 82%. Meanwhile Stanford University – 80% and Yale – 76%.

HOW IT WORKS



PAYOUT FORMULA

The Subfund's capital is invested together with the main Fund's capital. An allocation ratio of 2.5% (or individually agreed) is used to calculate the annual payout to the restricted purpose. The part of the investment gain that exceeds the payout is reinvested.

FINANCING A NAMED PROJECT (EXAMPLES AND PROJECTIONS)



*CALCULATIONS ARE BASED ON THE FOLLOWING ASSUMPTIONS: 1) 7% ANNUAL RETURN ON INVESTMENT, OF WHICH 3.33% IS DISTRIBUTED ANNUALLY AND 3.67% IS REINVESTED; 2) 90% OF THE INITIAL DONATION IS INVESTED AND 10% IS KEPT IN RESERVE IN ORDER TO START FINANCING THE PROJECT IN THE NEAREST FUTURE AND TO ENSURE CONTINUOUS FINANCING IN CASE OF TEMPORARY UNFAVORABLE MARKET CONDITIONS

OPTIONS FOR GIVING

MAIN ENDOWMENT FUND

Your backing will be invested and the returns earned allocated to the most important Vilnius University projects.

FACULTY SUBFUND

Donation used to directly support faculty's activities or to establish/contribute to the faculty's endowment subfund (min. € 100 000 for endowment subfund to be launched)

NAMED PROJECTS

Establish scholarship, fellowship, professor's chair or other project on your behalf. Can be financed as a direct sponsorship or through launching endowment subfund for long-term financing (min. € 50 000 for endowment subfund to be launched)

COMMUNITY PROJECTS

Give to a crowd-funding project initiated by Vilnius University community. Find the latest projects online: vuf.lt/en/

HOW TO GIVE?

DONATE ONLINE

Give one-time or regular donation up to € 1 500 via our website or by bank transfer.

SPONSORSHIP AGREEMENT

Let's sign a Sponsorship agreement for your donation over € 1 500.

ASSET-BASED GIVING

Give a non-cash gift (real estate, land, stocks, bonds, etc.) and we will help you with all the paperwork.

BEQUESTS

We will help you with all the paperwork if you decide to make a charitable bequest.

PRO BONO SERVICES

We will be happy to receive any pro bono services by you or your company.

DONOR RECOGNITION

We will arrange an application for you to be recognized as a National, Vilnius City or Vilnius University Patron.

Criteria:

NATIONAL PATRON → Donation from EUR 1 M.

VILNIUS UNIVERSITY PATRON → Donation from EUR 300 K.

VU FOUNDATION SHAREHOLDER → Donation from EUR 300 K.

VILNIUS CITY PATRON → Donation from EUR 250 K.

VU FACULTY PATRON → According individual criteria.

OTHER RECOGNITION

- You will receive an Eternal Sponsor Certificate.
- Your name will appear in the list of all the sponsors on our website.
- Possibility to share your donation story on social media, news outlets.
- Networking and participating in activities for sponsors at Vilnius University.
- Possibility to get in touch with beneficiaries and/or participate in their selection process.
- Excursion at Vilnius University Old Town campus, possibility to meet our Rector.

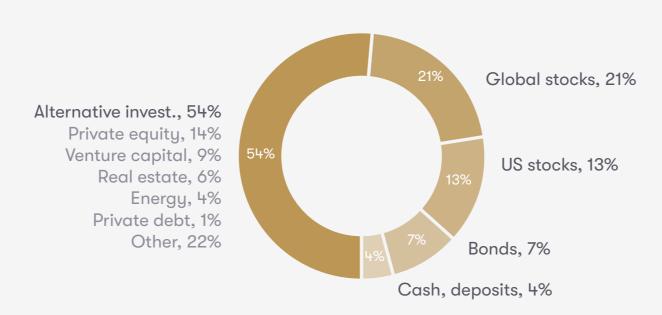
DATA FROM 774 COLLEGES AND UNIVERSITIES

Period	Avg. return rate (after tax)	
1 y (2020)	1,8%	
5 Y (2016-2020)	5,1%	
10 Y (2011-2020)	7,5%	
10 Y (2008-2017)	4.6%	

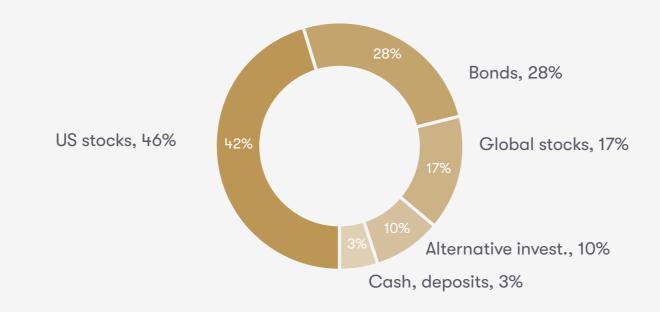
Year	Avg. spending rate (% from assets)
2018	4,4%
2019	4,4%
2020	4,6%

Source: 2020 NCSE research (NACUBO-CommonFund)

AVG. ASSET ALLOCATION FOR ALL FUNDS



AVG. ASSET ALLOCATION FOR \$<25 M FUNDS



BIGGEST UNIVERSITY ENDOWMENTS IN US

US university endowment	Value, \$
Harvard	\$ 53.2 B
Yale	\$ 42.3 B
Stanford	\$ 37.8 B
Princeton	\$ 37.7 B
Pennsylvania	\$ 20.5 B
MIT (Massachusetts Institute of Technology)	\$ 27.4 B
Notre Dame	\$ 13.3 B
Columbia	\$ 14.3 B
Northwestern	\$ 16.1 B
Vanderbilt	\$ 10.3 B

European university endowments

European university endowment	Value, €
Cambridge (UK)	€ 5.6 B
Oxford (UK)	€ 5.3 B
Aalto (Finland)	€ 1.3 B
CEU (Central European University, Hungary)	€ 0.9 B
Edinburgh (UK)	€ 0.4 B

^{**} Correlation: the higher asset value, the higher spending rate